

PT Bank Central Asia Tbk 1Q25 Results

Agenda



- Economic Highlights
- Banking Industry Updates
- 1Q25 Performance Overview
- Sustainable Finance and ESG
- Share Data, Ratings & Awards





Analyst Meeting 1Q25

Economic Highlights

Banking Industry Updates

Banking Industry Updates

Overview

Sustainable Finance

Share Data, Ratings

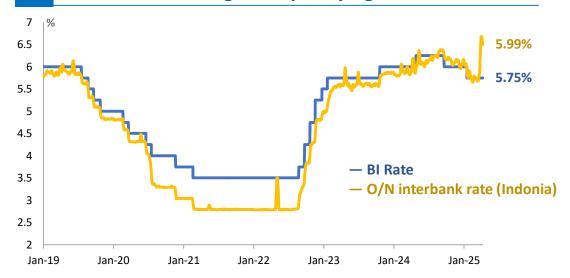
& Awards

PT Bank Central Asia Tbk 3

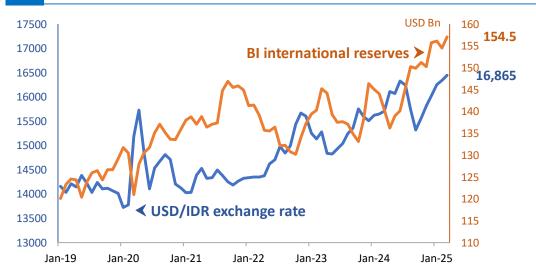
Economic highlights (1/2)



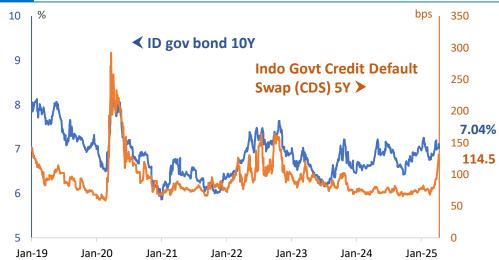
Volatile ST rates signals liquidity tightness



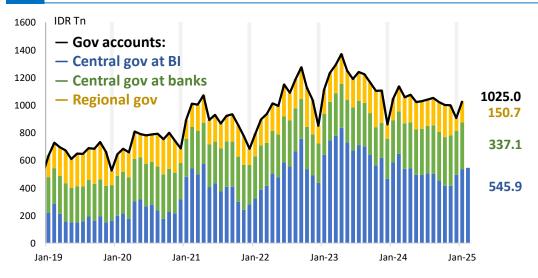
Solid BI reserve provides comfort amid IDR volatility



LT rates are increasing along with global uncertainties



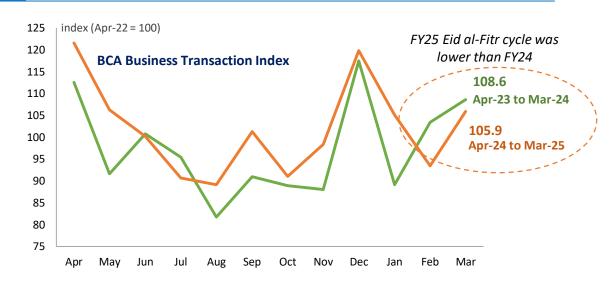
4 Govt cash buffer gives room for future fiscal spending



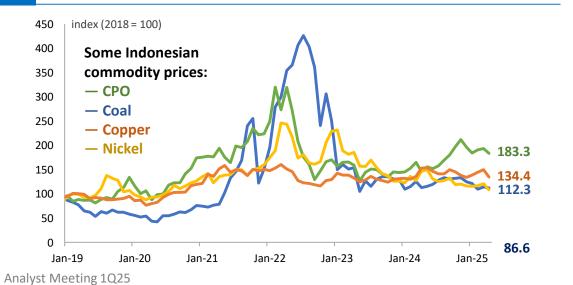
Economic highlights (2/2)



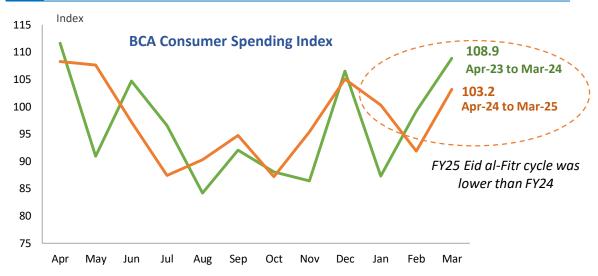
Business transaction eased in recent months ...



Commodity prices moderated on global growth concerns ...



... and consumer spending has also been limited



... which can have implications on nominal growth





Banking Industry Updates

Analyst Meeting 1Q25

Economic Highlights

Banking Industry Updates
Overview

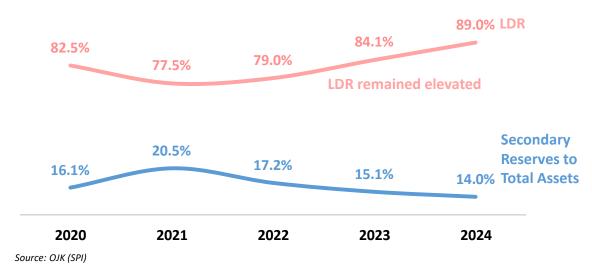
Sustainable Finance
Share Data, Ratings
Awards

PT Bank Central Asia Tbk 6

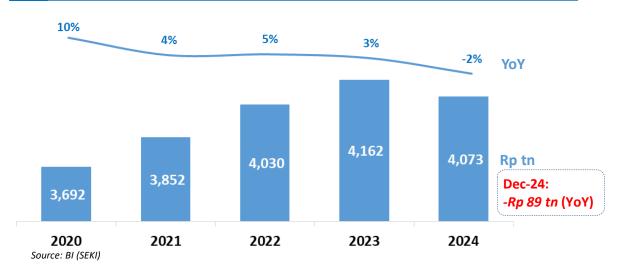
Banking industry (1/2)

Liquidity remained relatively tight

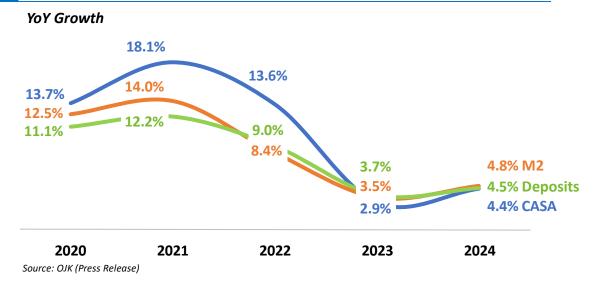
Analyst Meeting 1Q25



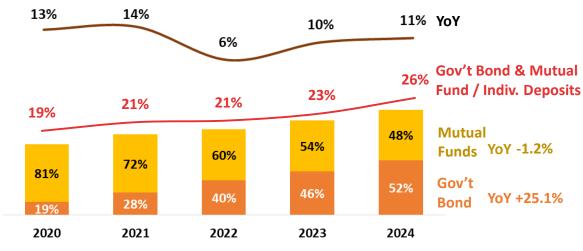
Individual deposits experienced negative growth...



Banking system deposits grew at a modest pace



Gov't bond & mutual fund reached 26% of Individual deposits

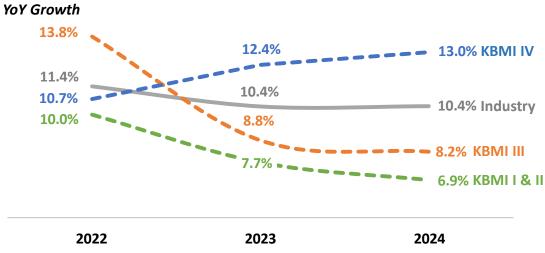


Source: Ministry of Finance, OJK Mutual Funds

Banking industry (2/2)

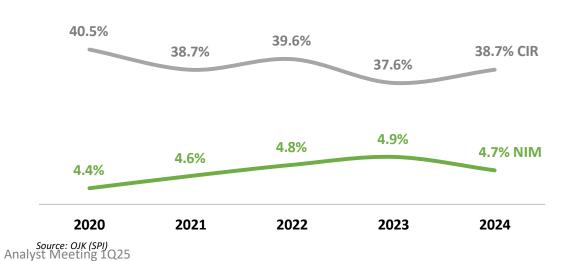


Industry loans grew ~10% driven by major banks

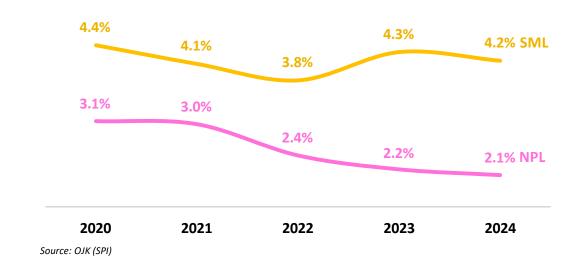


Source: OJK (SPI). KBMI IV: Core capital of above Rp 70 tn, KBMI III: Rp 14 tn - Rp 70 tn, KBMI I & II: up to Rp 14 tn.

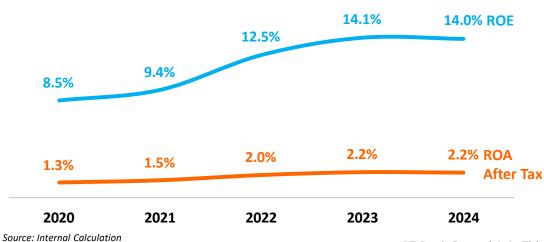
NIM narrowed, cost to income ratio was manageable



Special Mention Loans is slightly on the rise



Banking industry ROA & ROE remained resilient





1Q25 Performance Overview



1Q25 Performance Sustainable Finance Share Data, Ratings Banking Industry Updates **Economic Highlights** Analyst Meeting 1Q25 PT Bank Central Asia Tbk 9 Overview & ESG & Awards

Loans grew 12.6% YoY, CASA increased 8.3% YoY



Consolidated (Rp tn)	Mar-24	Mar-25	▲ YoY	Sep-24	Dec-24	▲ QoQ
Total Assets	1,444	1,534	6.2%	1,434	1,449	5.8%
Secondary Reserves & Marketable Securities	451	462	2.5%	438	422	9.5%
Loans	836	941	12.6%	877	922	2.1%
Third Party Funds	1,121	1,193	6.5%	1,125	1,134	5.3%
CASA	904	979	8.3%	915	924	6.0%
Current Accounts	349	383	9.5%	352	362	5.7%
Savings Accounts	555	597	7.5%	563	562	6.1%
Time Deposits	216	214	-0.9%	210	210	2.2%
Equity	227	246	8.4%	256	263	-6.2%



NPAT rose 9.8% YoY driven by solid operating performance

Consolidated (Rp tn)	1Q-24	1Q-25	▲ YoY	3Q-24	4Q-24	▲ QoQ
Operating Income	26.0	27.9	7.4%	27.6	27.5	1.5%
Net Interest Income	19.7	21.1	7.1%	21.0	21.3	-1.1%
Non Interest Income	6.3	6.8	8.1%	6.6	6.2	10.6%
Fees and Commissions	4.5	4.8	8.3%	4.7	5.0	-3.9%
Trading Income	0.6	0.9	31.1%	1.0	0.5	50.0%
Others	1.2	1.1	-4.8%	0.9	1.0	18.8%
Loss on Loan Sale	-	-	-	-	(0.4)	n.a
Operating Expenses	9.3	9.5	2.8%	9.0	10.4	-8.5%
Manpower	5.0	4.9	-1.9%	4.1	4.3	14.6%
General & Administrative	4.3	4.6	8.3%	4.9	6.1	-24.7%
PPOP (Pre-Provision Operating Profit)	16.7	18.4	9.9%	18.6	17.1	7.7%
Provision incl. Loan Recoveries	0.9	1.0	18.2%	0.9	(0.3)	n.a
Provision	0.9	1.0	18.2%	0.9	0.4	151.7%
Reversal on Loan Sale	-	-	-	-	(0.7)	n.a
Net Profit	12.9	14.1	9.8%	14.2	13.8	2.8%

Key Ratios



Bank Only	1Q-24	1Q-25	▲ YoY	3Q-24	4Q-24	▲ QoQ
NIM	5.6%	5.8%	0.2%	5.9%	6.0%	-0.2%
COC	0.4%	0.5%	0.1%	0.6%	-0.1%	0.6%
Risk Adjusted NIM	5.2%	5.3%	0.1%	5.3%	6.1%	-0.8%
Cost to Income*	32.4%	28.5%	-3.9%	30.1%	35.0%	-6.5%
ROA**	3.6%	4.3%	0.7%	4.0%	4.1%	0.2%
ROE**	22.7%	26.2%	3.5%	24.6%	24.2%	2.0%
CAR	26.3%	26.6%	0.3%	29.3%	29.4%	-2.8%
CASA to Total Funding	81.5%	82.9%	1.4%	82.2%	82.4%	0.5%
LDR	71.2%	76.1%	4.9%	75.1%	78.4%	-2.3%
NSFR	162.1%	156.3%	-5.8%	162.2%	155.9%	0.4%
LCR	333.9%	300.5%	-33.4%	334.9%	323.0%	-22.5%
ECL to Total Loans	4.1%	3.6%	-0.5%	4.0%	3.6%	0.0%
NPL - gross	1.9%	2.0%	0.1%	2.1%	1.8%	0.2%
NPL Coverage	220.3%	180.5%	-39.8%	193.9%	208.5%	-28.0%
LAR***	6.6%	6.0%	-0.6%	6.1%	5.3%	0.7%
LAR Coverage (incl. off B/S)***	71.9%	66.5%	-5.4%	73.5%	76.9%	-10.4%

^{*)} CIR excluding subsidiary dividend (of Rp 2.2T) stood at 30.9%. Last year subsidiary dividend was paid in 4Q24

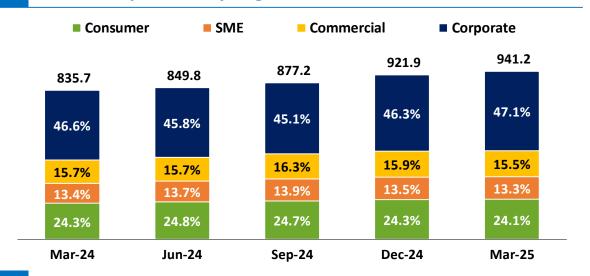
^{**)} ROA and ROE excluding subsidiary dividend stood at 3.7% and 22.7%, respectively

^{***)} LAR includes one-off restructured debtor. Excluding this one off, LAR would be 5.4% with LAR Coverage of 74.2%

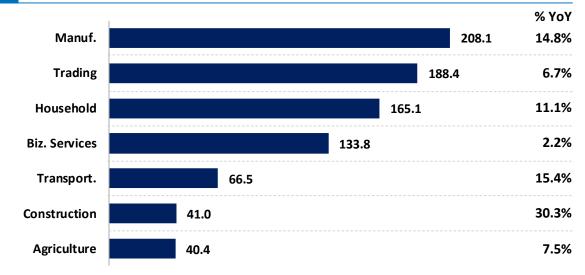
Loans grew across the board







Loans by Major Industries (Rp tn)



2 Loan by Segment (Rp tn)

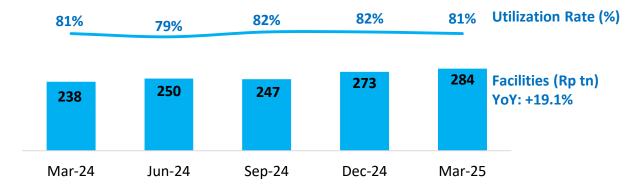
Consolidated	Mar-24	Mar-25	▲ YoY	Dec-24	▲ QoQ
Corporate	389.4	443.4	13.9%	429.5	3.3%
Commercial	125.0	137.4	9.9%	135.3	1.6%
SME	110.3	124.5	12.9%	123.7	0.6%
Consumer	202.7	225.7	11.3%	223.8	0.9%
- Mortgages	122.5	135.3	10.5%	135.5	-0.1%
- Vehicles	59.8	67.1	12.3%	65.3	2.7%
- Personal Loans	20.5	23.3	13.9%	23.0	1.5%
Sharia Financing	9.3	11.0	18.0%	10.7	2.7%
Total O/S Loans	835.7	941.2	12.6%	921.9	2.1%
Total Facilities	1,230.0	1,366.0	11.1%	1,335.9	2.3%
Quarterly Average Loan	808.4	925.6	14.5%	891.8	3.8%

Corporate loans saw continued sound demand



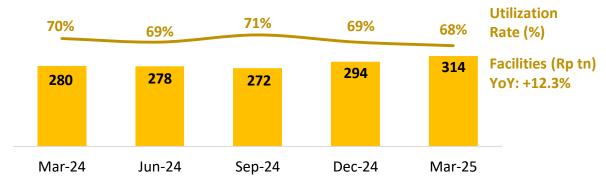
1 Investment Loan Facilities and Utilization Rate

• Investment loans maintained double-digit growth.



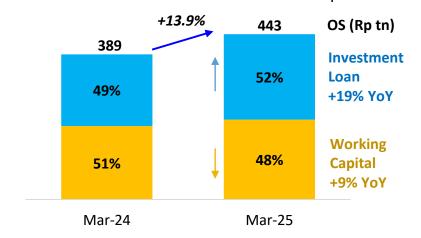
2 Working Capital Loan Facilities and Utilization Rate

Softer utilization rate



Corporate Loans by Use

Investment loans accounted for 52% of total corporate loans



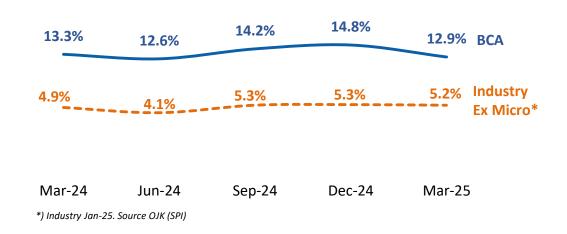
Well-diversified sectors



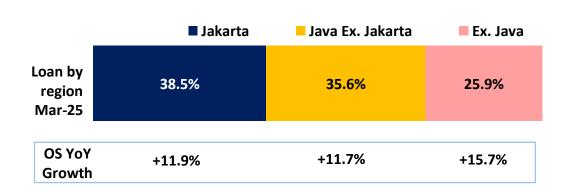
SME loans: continued double-digit growth, stable utilization rate



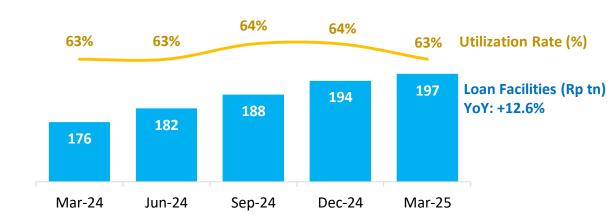
1 BCA vs Industry SME Loan Growth (YoY)



BCA SME Loan by Region and YoY O/S Growth



2 BCA SME Loan Facilities and Utilization Rate

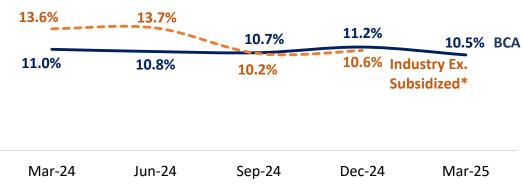


- Customer base increased 50% over the last 4 years
- Double digit growth across regions
- Expand value chain financing across industries
- Pursue collaborations and partnerships

Mortgages posted a steady flow of new booking

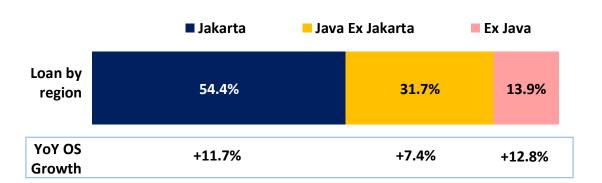


1 BCA vs Industry Mortgages Growth (YoY)

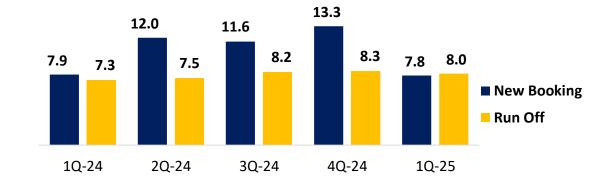


Source industry: OJK (SPI), peer banks financial reports

BCA Mortgages by Region and YoY O/S Growth



BCA Mortgages New Booking and Runoffs (Rp tn)



- BCA recorded a steady quality growth
- Slower 1Q25 new booking due to seasonality
- Saw opportunities outside Java

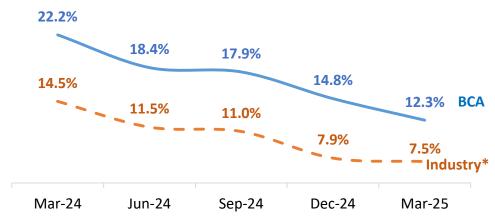


^{*)} BCA internal calculation

Auto loans outgrew industry

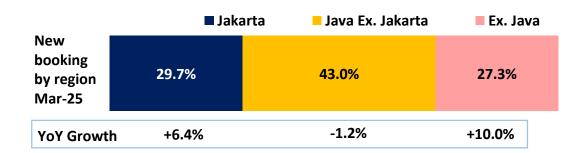


1 BCA vs Industry Auto Loan Growth (YoY)

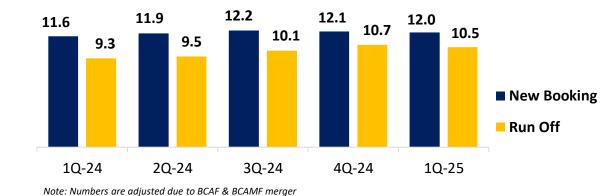


^{*)} Industry Jan-25. Source OJK (SPI) & Multi-finance Statistics

BCA Auto Loan – New Booking by Region & YoY Growth



BCA Auto Loan New Booking and Runoffs (Rp tn)



- BCA auto loans consistently outgrew industry
- New booking rose ~3% YoY
- New booking Ex. Java recorded stronger growth







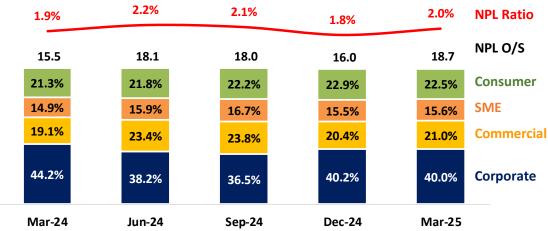
Consolidated LAR stood at 6.1%



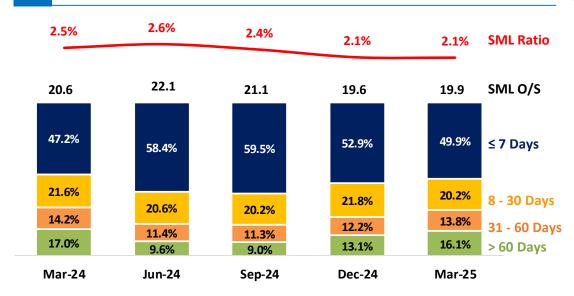
Loan at Risk (LAR) (Rp tn)

Consolidated	Mar-24	Mar-25	ΔΥοΥ	Dec-24	ΔQοQ
Current Restruct.	17.1	16.9	-1.0%	12.0	40.9%
Special Mention	20.6	19.9	-3.4%	19.6	1.5%
NPL	15.5	18.7	20.4%	16.0	16.7%
Total LAR	53.2	55.5	4.3%	47.6	16.6%
LAR Ratio	6.6%	6.1%	-0.5%	5.3%	0.8%
LAR Coverage	71.3%	66.5%	-4.8%	76.5%	-10.0%

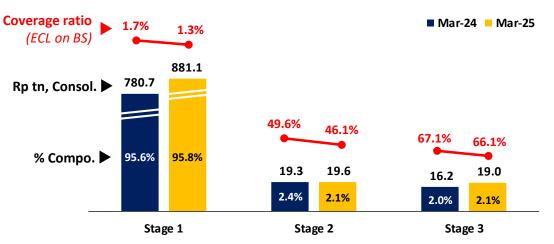
NPL (Consolidated, Rp tn)



Special Mention (Consolidated, Rp tn)



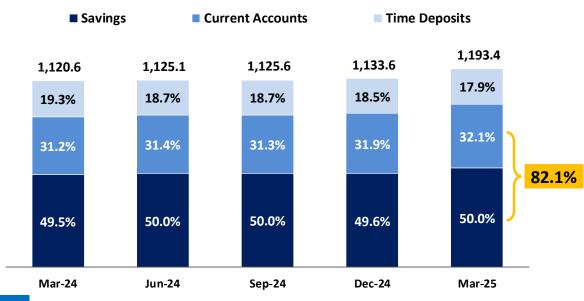
Loan by Staging - Excl. Sharia & Cons. Receivables



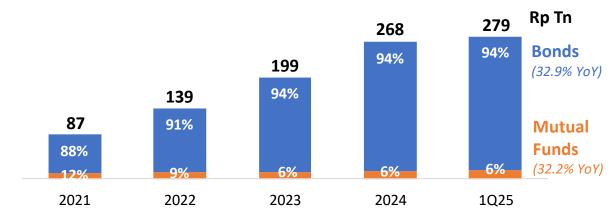
CASA posted a solid growth; AUM grew 33% YoY







3 Total Asset Under Management (AUM)



2 Third Party Funds (Rp tn)

Consolidated	Mar-24	Mar-25	▲ YoY	Dec-24	▲ QoQ
CASA	904.5	979.2	8.3%	924.0	6.0%
Current Accounts	349.3	382.6	9.5%	361.9	5.7%
Savings Accounts	555.2	596.6	7.5%	562.1	6.1%
Time Deposits	216.1	214.2	-0.9%	209.6	2.2%
Third Party Funds	1,120.6	1,193.4	6.5%	1,133.6	5.3%
Third Party Funds + AUM	1,330.9	1,472.7	10.7%	1,402.0	5.0%
Quarterly Average CASA	884.8	940.7	6.3%	924.1	1.8%
Average CA	348.2	373.0	7.1%	367.2	1.6%
Average SA	536.6	567.7	5.8%	556.8	1.9%

Investments: strong AUM growth



A Leading Franchise in Wealth Management

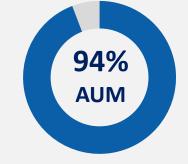
- BCA is **one of leading providers** for onshore products
- Strong distribution via branches and online channel
- BCA has been recognized as one of top sellers of Retail
 Government Bonds
- Government Bonds offer **attractive yield** during high interest rate environment in a modest GDP

Investment AUM (Bonds & Mutual Funds)

Government bonds: Main contributor to AUM

Rp 279 tn

Rose
33% YoY



Invest Online with Ease via myBCA app

Investment Features within myBCA app



Online purchase of:



Primary Market Bonds



Secondary Market Bonds



Mutual Funds

Online access to:



Register Investor ID & Risk Profile



Set Investment Goals



View Investment Portfolio



Read Investment Insights

Online Investment Transactions Frequency:

86%

% Contribution to Total Investment Transactions

+23%

YoY Growth

Transaction volume rose 19% YoY







Powered by Integrated and Trusted Channels



2 Merchant Point-of-Sales (POS) & Merchant Apps



3 Two Leading Mobile Banking Apps









No of Customers

33.4 million
(+7% YoY
or +2x in 5 yr)



Robust transaction volume in 1Q25: +19% YoY (or +3.4x in 5 yr)



Mobile Banking
Transaction
per User
+26% YoY
(or +2.4x in 5 yr)

4 1,264 Branches



Cash Deposit & Withdrawal Machines



6 24/7 Contact Center





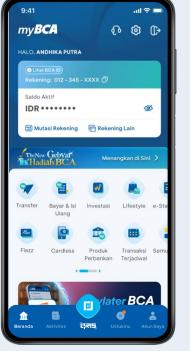
Two leading mobile apps for customer choice







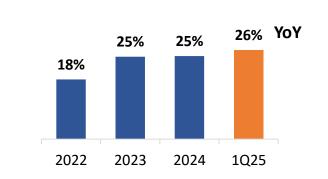




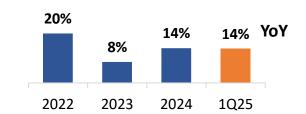
Popular mobile apps for transactions

Newer apps for seamless connectivity (no of users rose more than 2x YoY)

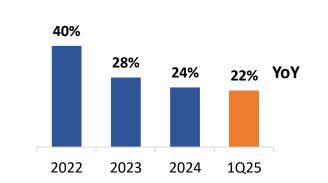
1 Mobile Banking Trx per User



3 Mobile & Internet Banking Trx Value



2 Mobile & Internet Banking Trx Volume





~63% Account Opened via online *in 1Q25*





Feature enrichments for better customer experience



Transaction Fnhancements



NFC Tap to Pay



Ease of payment by simply **tapping** to the EDC machine



Cross-border QR

Overseas payment transactions using QR code

Applicable in Singapore, Malaysia, and Thailand



Multi-currency Wallet

17 major foreign currencies available in single account, added KRW

Now Available:



Access Fnhancements



Worldwide Access

Access myBCA from anywhere globally (> 180 countries) For the comfort of Indonesian travelers and diaspora



Portfolio Reports

Easier tax reporting with Customer Portfolio Reports & Withholding Tax Receipts

Quick Access to Subs Products

Quick Access including BCA's subsidiary's products in myBCA apps







*new gen of equity trading apps



myBCA all-in-one Control

Control all products through myBCA

- **Ease of access and control** to debit and credit card
- ✓ **Full access** to all BCA banking products (e-deposit, credit card, auto-loan, and others)
- **All information** available in one account including investments
- **Product recommendation and promos** according to customer needs (i.e. adding BCA Insurance partners)
- **Transaction History** accessible under "Activity" feature

Financial Diary

Financial Records:

- Real time notification for incoming and outgoing funds
- Detailed cash flow classification for the past 3 months



and more...

Comprehensive solutions for business banking



B2B2C

A long-standing track record of online platform



· Ease in managing payments and transaction information

Robust collection & receivable management









and others.

Since: 2004

Online platform rejuvenation

- Rolling out Ocean, a gateway to trusted partners, enlarging the ecosystem
- Launching **myBCA** Bisnis as the new gen of online business banking, taking digital experience to the next level
- Expanding one-stop comprehensive solutions



B₂C

Constantly Enlarging the Acceptance Ecosystem

apos BCA

One of the largest merchant **POS** (Point-of-Sales) **networks** in Indonesia



Mobile App for new merchant acquisitions and merchant services





Wide acceptance of Credit and Debit cards, QR code, to contactless payments



QR code transaction freq.



2.4x YoY

Serving merchant ecosystems in various businesses...











Groceries



Household



and others..

Transformation of off-line channels to boost productivity



Branch presence and productivity is pivotal given:



Rising number of customers



Robust growth of transaction volume



Highly dynamic customer needs

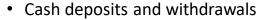


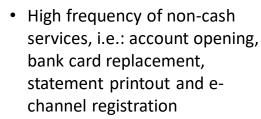
More sophisticated product offering

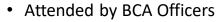
of total transactions at branch done via self-assisted machines



Self Assisted Machines











In-person Banking

Offering value-added services: loans, FX, wealth management, merchant solutions, etc.







1,264

branches

≫ ~75%

of ATMS are Deposit and Withdrawal Machines



transactions per machine per month

Contribution from branch and ATM remained significant, >34% of total transaction value





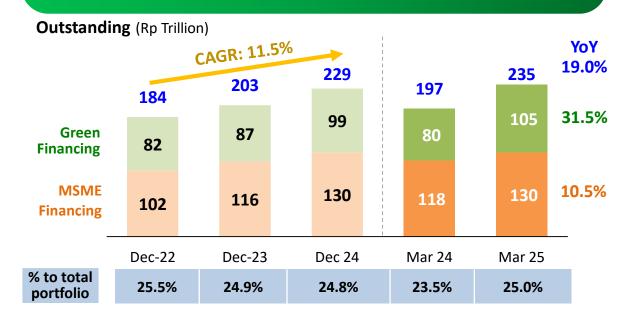
- **Economic Aspect**
- **Environment**
- Social
- Governance

1Q25 Performance **Sustainable Finance** Share Data, Ratings Banking Industry Updates **Economic Highlights** PT Bank Central Asia Tbk 26 Analyst Meeting 1Q25 & ESG & Awards Overview

Sustainable Financing grew 19% YoY



BCA Portfolio on Sustainable Financing



>> Educating ESG to SME debtors



BCA Expoversary 2025

Special rate for SME debtors engaged in ESG sectors

Highlights:

>> Strong commitment in promoting Sustainable Palm Oil:

ISPO and/or RSPO Certifications	Dec-20	Dec-24
# Palm Oil Corporate Debtors with Certifications	48	68
% of Certified Palm Oil Debtors	36%	76%
% of Certified Palm Oil Loan Outstanding	45%	69%

>> Tapping various opportunities :

EV Financing



Sustainability Linked Loans



Outstanding

Rp 2,691 bn

A 8x YoY

Investing in Corporate
Green Bonds



Rp 2,305 bn

▲ 41% YoY

Renewable Energy Financing



Total Capacity
216 MW

Outstanding 4.6 Trillion

Cultivating the SDGs towards sustainable banking





9 prioritized SDGs Deliverables:



Providing Healthcare Assistance for Communities

13,620 Patients served in BCA Assisted Clinics

Blood bag donations

Patients of cataract surgery - sponsored by BCA 1.010



Towards Quality Young Generation

Participating rate of employee training & dev. 97.3%

Awardees of Bakti BCA scholarship 700

>230,000 Financial literacy participants



Integrating Gender Equality for Employees

Female of promoted employee

Female of total middle-up manager positions

61.3% Female of new employees



Continuously Enhancing Service Excellence

Branch Service Quality (BSQ) index (scale of 5)

Customer Engagement (CE) index (scale of 5)

4.7 Million new accounts through digital banking





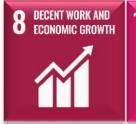
Implementing Environment-Friendly Operations

12.5% Sustainable finance growth

593 tonnes Operational waste for recycle

27 Buildings with solar panels

78 Branches applying green building





Empowering Local Communities & MSME

MSMEs financing growth 11.9%

>1,500 MSMEs join 'UMKM Fest'

>47,000 Women entrepreneurs - financed

Rp17 tn Loans for women entrepreneurs 1,986

MSMEs - supported for Halal

certification



Maintaining Strong Corporate Governance

Corruption case Zero The bank's soundness level (the highest level) Employees have signed an integrity pact All All Employees have signed code of conduct

Preserving the environment through waste management





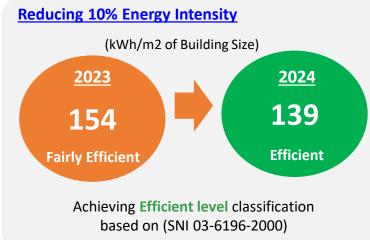


Minimizing environmental footprint through green operations



Lowering Energy Intensity Across Branch Network





Wisma BSB - Platinum certificate building from Green Building Council Indonesia

Enhancing Energy Efficient Operations

1. Deployment of Solar panel



27 building installed508 kWh energy utilized

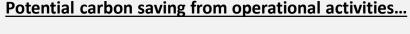
2. Participation in Earth Hour 2025

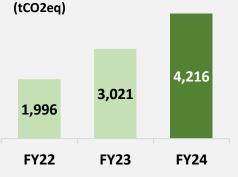


Across 962 buildings or ~75% of BCA branches

308 kWh electricity saving

Accelerating Carbon Saving Initiatives

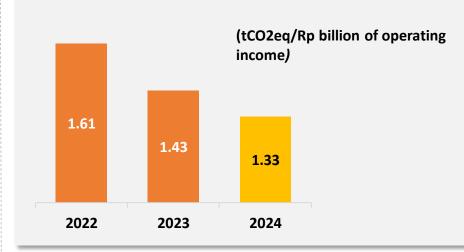




4 aspects towards green operations :

- Digital Banking & Solutions
- Recycle & Waste Mgmt.
- Green Building
- Nature Conservation

...Leads to lower emission intensity (Scope 1 & 2)

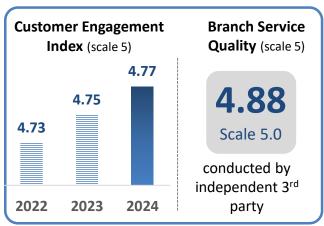


Creating value beyond business by building trust and empowering lives



Customer Engagement: Maintaining Service Excellence





Empowering Communities for Economic Growth

30 Assisted villages across Indonesia



Promote responsible tourism



Scale up economic value



Increase environmental stewardship

6 Assisted villages won
2025 ASEAN Tourism Award



1 ASEAN Homestay Award



3 ASEAN Comunity-Based Tourism Award



2 ASEAN Public Toilet Award

Safe and Inclusive Access to All Customers



Preventing cyber crime by continuously raising cyber security awareness

Access to products & services



1,264 branch offices in **36** provinces **19.7k ATMs** in 273 cities

Access for **Disabilities**



13 'ATM Wicara' & HearMe feature to support access for disabilities

Brighter Future Through Education, Health and Welfare (1025)



Bakti BCA Scholarship

One year education assistance program for **700** students



BCA Berbagi Ilmu

Capacity building from BCA leaders for **±600** students



Financial Literacy

Socialization & activities for >4,000 Participants



100 patients Presbyopia & glasses



3,566 patients receiving medical assistance



617 bags Blood donation

Supporting National Stunting program



Disbursed **Rp 7.5 bn** in Stunting Program

Approached **18** local communities

Recognitions of Good Governance and overall ESG





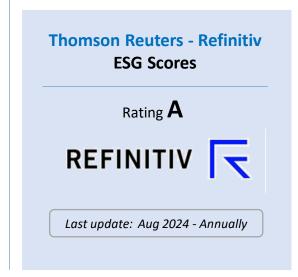
















Share Data, Ratings & Awards



1Q25 Performance Sustainable Finance **Share Data, Ratings** Banking Industry Updates **Economic Highlights** Analyst Meeting 1Q25 PT Bank Central Asia Tbk 33 & ESG &Awards Overview

BCA share performance & rating



BCA Shareholding Structure (31 March 2025)

	Number of Shares	Ownership Percentage
PT Dwimuria Investama Andalan *	67,729,950,000	54.94%
Public**	55,545,100,000	45.06%
Total	123,275,050,000	100.00%

^{*} The shareholders of PT Dwimuria Investama Andalan are Mr. Robert Budi Hartono and Mr. Bambang Hartono, therefore the ultimate shareholders of BCA are Mr. Robert Budi Hartono and Mr. Bambang Hartono.

Fitch Ratings

As of November 2024

Description	Rating
Outlook	Stable
Long-Term IDR	BBB
Short-Term IDR	F3
National Long-Term	AAA (idn)
National Short-Term	F1+ (idn)
Viability	bbb
Government Support	bbb-

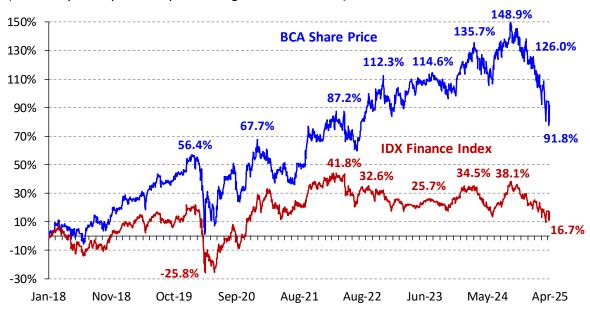
Pefindo Ratings

As of March 2025

Description	Rating
Corporate Rating	idAAA/Stable
Shelf Registration Sub Bond I	idAA/Stable

Performance BBCA vs IDX Finance Index

(Relative price up to 14 Apr 2025 against 1 Jan 2018)





Market Cap **BCA**: Rp**1,036** tn (14 Apr 25) "The Largest in Indonesia"



CAGR **BCA** Share Price: +15.4% (4 Years: Apr-21 to Apr-25)



CAGR **IDX Finance** Share Price: **-2.5**% (4 Years: Apr-21 to Apr-25)

^{**} Under this composition, 2.49% of shares belong to parties affiliated with PT Dwimuria Investama Andalan.

Selected awards and recognitions - 2025



Best Bank



Time Magazine Asia-Pacific Best Companies of 2025

- #8 in Indonesia
- #196 in Asia Pacific
- #40 in Banking & Financial Services



The Asian Banker
TAB Excellence in Retail Finance
Awards 2025

The Best Retail Bank in Indonesia



Euromoney Private Banking Awards 2025

- Indonesia's Best Private Bank
- Indonesia's Best for Next Gen



International Investor Institutional Investor Awards 2025

- Best of Community Development Program – Bakti BCA
- Best Media Relation Campaign BCA



Gallup International Gallup Global Customer Engagement

 Customer Engagement Recognition – 90th percentile



Brand Finance World's Strongest Banking Brand 2025

Strongest Banking Brands 2025 #1 in APAC (score of 97,1/100)



The Iconomics

- Indonesia Best 50 CEO Awards 2025
 "Employee's Choice" (6thAnniversary) CEO
- 4th Anniversary Indonesia Inspiring Women Awards 2025 - CFO

Publications in BCA website (www.bca.co.id)



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